

# Northern Tioga School District 2023-2024 90 Day Entry Plan Prepared by Kristopher A. Kaufman

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# Listening

# Leading

# **Succeeding**

Our Mission: The mission of the Northern Tioga School District is to equip all students with a foundation of critical thinking and problem-solving tools essential for lifelong learning within local and global communities.

Our Vision: Empowering students to become productive citizens with a rural advantage.



# **Shared Values**

In order to enhance the district's mission statement and secure a broad base of school-community support for teaching and learning, shared values of the district are identified as a result of a consensus building process involving school board, staff, parents and community.

# NTSD

#### **Focus Areas for Listening**

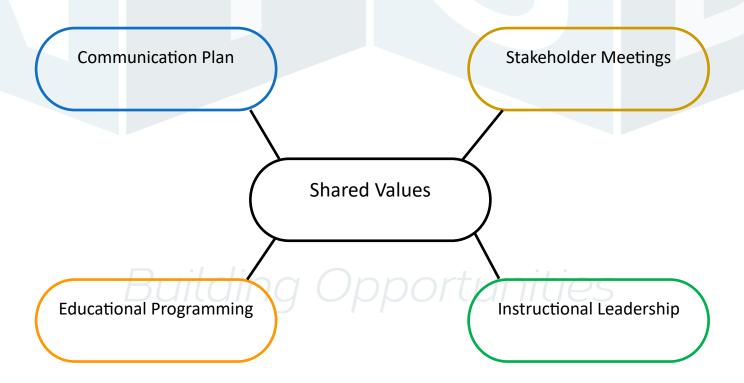
#### Leading

#### **Succeeding**

Building Opportunities

In prioritizing key areas of focus for my 90 day entry plan, I identified areas that were addressed in the school board's description of characteristics sought in the next superintendent: strong communicator, visionary, and community focused. These key areas of focus should also connect to the district's shared values. I have organized those characteristics into two focus areas for the first 90 days, a communication plan and stakeholder meetings. In addition to those two focus areas, I have also identified instructional leadership and educational programming as areas that can be supported and focused on during the first 90 days. How I incorporate these two areas in the first 90 days will be foundational in how I view the superintendency and its role in instructional leadership for the district.

The district's shared values focusing on student learning, family and community partnership, and instruction are easily connected to the focus areas in my 90 day entry plan.





Northern

Shared

**Tioga** 

**Values** 

**School** 

**District** 

The district's shared values and the connections to the focus areas in my 90 day entry plan...

Every child has value. (Educational Value)

Learning is life-long. (Educational Value)

Students, parents, and the community share the responsibility for their education and development of life-long goals. (Stakeholder Meetings)

Family responsibility and community involvement are essential to each child's educational success. (Stakeholder Meetings)

Our community wants children to be successful and thrives from the educational successes of its children who become productive and responsible members of society. (Stakeholder Meetings)

All students learn differently and have the capacity to learn when given the right conditions to accommodate individual differences. (Instructional Leadership)

Students learn to be creative thinkers, collaborative problem solvers and effective decision-makers. (Instructional Leadership)

A performance accountability system helps promote an effective and efficient education. (Instructional Leadership)

The school district strives to use all financial and other resources in a responsible, efficient, and effective manner. (Communication Plan)

Fostering a climate of mutual respect promotes learning for all students. (Communication Plan)

The students, parents, the community and the school district join forces to provide a safe, positive, drug-free and smoke-free school environment. (Communication Plan)

#### Districtwide



#### Stakeholder

# Meetings

Building Opportunities

The stakeholder meetings will focus on the following three questions along with discussion and presentation of the district's shared values.

What are we doing well?

What should we change or adjust?

What should we eliminate or stop doing?

#### **Internal Stakeholder Meetings**

**School Board** 

One on one meetings

**Administration Team** 

Meeting with building principals

Meeting with director of student services

Appointment of principal of academic affairs

**Business Manager** 

**Budget review** 

Financial planning

Head of Buildings and Grounds

Review and update on projects and building tours

Establish calendar for weekly meetings

Meeting schools' custodial and maintenance staffs

**Network Administrator** 

Review of the technology plan

Meeting with technology department staff

Personnel

Union leadership

Staff sessions

Open scheduling-one day per building

Students

Focus group sessions

#### **Districtwide**



#### Stakeholder

Meetings

# **External Stakeholder Meetings**

**Community Meetings** 

**Borough Councils** 

**Township Supervisors** 

**Volunteer Fire Departments** 

Ministerium

**Police Departments** 

Libraries

**Preschools** 

#### **Presentation of findings**

Report to the board on the stakeholder meetings

Attendance area, state of the district, town hall style meetings

This meeting will be used to present the findings from the various stakeholder meetings

They will be held on three consecutive nights

Content and presentation to be released via district website in the form of a recorded presentation

#### **Partnerships**

Identify appropriate county level partners



# **Communication Plan**

#### Internal

#### **External**

**Building Opportunities** 

#### **Internal Communication Plan**

Weekly update to the board

Monthly one on one discussions with board members

Email communication to district staff following monthly board meeting

Administrative

Two meetings a month

One with the admin team

One with the admin team and central office departments

#### **External Communication Plan**

Monthly communication
District Update
Multi-media approach
Items of interest
Critical community issues

Attendance at school and community events

Important step in establishing relationships, but in also building rapport and establishing and maintaining confidence within the communities



#### Instructional

# Leadership and

#### **Educational**

**Building Opportunities** 

**Programming** 

#### Instructional coaching

Instructional coaching-Learning Focus Schools Framework and best practices Instructional rounds

Admin Team

Building leadership and superintendent

Following biweekly meetings of the administration

#### Pre-K Programming with Head Start

Meeting to discuss and address possibility of establishing a Head Start classroom in each elementary school building

MTSS Audit and Professional Development IU support Auditing elementary MTSS programs



Building Opportunities

Northern Entry

Tioga Plan

School Timeline

**District** 

### July

Stakeholder Meetings

**School Board** 

Administration

**Business Manager** 

Head of Buildings and Grounds

**Network Administrator** 

**Community Meetings (and August)** 

Personnel

#### **August**

Community Meetings (finish in August)
Pre-K programming with Head Start (August)
Personnel

#### September

Students

Attendance area, state of the district, town hall style meetings (end of September) Instructional coaching (start in September)

MTSS Audit and Professional Development (start in September)

Presentation to the board on findings from community meetings (work session)

#### What



#### comes

#### next?

**Building Opportunities** 

The following are not Included in the 90 day entry plan but are current areas of focus for the district and should be taken into consideration for future planning. These are items that are on-going initiatives, items that are currently being discussed by administration, or are tied to state requirements.

#### **Data Driven Goals**

Board retreat to incorporate findings from stakeholder meetings into measurable goals for the superintendent

#### **Data Warehousing**

Adopting and implementing a system for accessing student data more efficiently

## College and career ready initiatives

Dual enrollment opportunities

Prioritize staffing

Increase K-6 exposure to career

opportunities

Career coaching

Student led demonstrations

#### Work Force Development

School-to-Work-Internship and WBL

Alternate pathways

#### Profile of NTSD Student

Tied to future ready skill development

K-12

Content specific K-12 PD

Math

ELA

Science